

New lab dedicated to an Air Force ...

LEGEND



PAGES 10-11

TAILWIND

Airman dies in crash

621st Contingency Response Wing Public Affairs

TRAVIS AIR FORCE BASE, Calif. — An Airman assigned to the 621st Contingency Response Wing, Travis AFB, California, died from injuries sustained from an off-base motorcycle crash April 9 in Solano County.

Senior Airman Aiden Wagoner, 23, of Roanoke, Virginia, was driving his motorcycle on Peabody Road in Fairfield when the crash occurred.

Wagoner entered the Air Force Sept. 19, 2017, and arrived at Travis Feb. 6, 2018. Wagoner served as an air transportation specialist in the 821st Contingency Response Support Squadron.

“We are devastated by the tragic loss of one of our outstanding Devil Raiders,” said Col. Doug Jackson, 621st CRW commander. “Members of the 621st Contingency Response Wing stationed and operating around the world offer sincerest condolences to the family and loved ones of Senior Airman Aiden Wagoner. Our thoughts and prayers are with them, as well as with the Gladiators of the 821st

See CRASH Page 15

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Vaccine available to ages 18 and older

60th Air Mobility Wing Public Affairs

TRAVIS AIR FORCE BASE, Calif. — COVID-19 vaccination is now open for all beneficiaries ages 18 years or older at David Grant USAF Medical Center.

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Appointments are based on supply and on a first-come, first-serve basis. More appointments will be available pending COVID-19 vaccine supply level. Continue to check the DAP scheduling tool for more appointments.

If you are a TRICARE beneficiary and looking to get the COVID-19 vaccine near you, TRICARE covers this with no-cost share if you get the COVID-19 vaccine at a TRICARE network pharmacy.

To find a participating pharmacy near you, visit <https://bit.ly/3e3LWRY> or visit: <https://bit.ly/3dgoJNr>.



U.S. Air Force photo/Nicholas Pilch

U.S. Air Force Col. Zachery Jiron, 60th Air Mobility Wing vice commander, addresses a small group during the Travis Air Force Base Heritage Center reopening ceremony April 12 at Travis AFB, California. The center holds organized displays of Air Force history showcasing the Tuskegee Airmen, the Consairways story, the Berlin Airlift and the history of Travis AFB.

Heritage Center reopens after nearly one year

Nicholas Pilch

60TH AIR MOBILITY WING PUBLIC AFFAIRS

TRAVIS AIR FORCE BASE, Calif. — After nearly a year of closed doors, the Travis AFB Heritage Center reopened April 12.

“The museum supports Air Force operations by providing the history and heritage of the Air Force, this base and the units stationed here,” said Kevin Sullivan, Travis AFB Heritage Center director and curator. “We tell the story from the inception of the Air Force Base back in the early days of World War II up to current times. Hopefully, lessons learned from the past can help influence and shape future activities and operations.”

The center holds organized displays of Air Force history showcasing the Tuskegee Airmen, the Consairways story, the Berlin Airlift and the history of Travis AFB with special emphasis on WWII, the Korean War, the war in Vietnam and other significant military missions.

“We have a variety of exhibits and displays,” said Sullivan. “There are static aircraft that help tell the story and provide today’s Airmen an understanding of the past to how the Air Force is shaped today.”

While exploring the museum there are 24 aircraft on display, an assortment of old uniforms, early prototype flight simulators as well as a large room full of

jet engines. Maintaining and cleaning the large collection comes down to the care and attention from the volunteers. The museum averages 15 volunteers per week who donate about 1,100 hours per month.

“The volunteer staff here does the Lord’s work,” said Sullivan. “Without them I wouldn’t be able to get anything done.”

U.S. Air Force retired Master Sgt. Enrique Ugalde is the preservation supervisor and spends most of his days restoring and maintaining the retired aircraft. He has been volunteering at the museum for almost 15 years.

“I’m the jack of all trades,” said Ugalde. “Whatever they need, I’m here to

help, in any way that I can.” Ugalde was a crew chief for the C-141 Starlifter and after the Air Force retired the aircraft, he decided it was time for him to retire as well.

“I volunteer here because I owe this to the Air Force and future generations who, in my opinion, the coolest jobs in the world,” said Ugalde. “As an old man volunteering, it helps me stay busy. I get as much out of it as I give, and then some.”

The museum is open 10 a.m. to 3 p.m. Tuesday through Saturday. Museum volunteers provide walking tours of the displays. For more information, visit the museum online at <https://www.travisheritagecenter.org> or call 707-424-5605.

Tailwind

Travis AFB, Calif. | 60th Air Mobility Wing

Air Force

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60th Air Mobility Wing commander

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Visit the Travis public web site at <http://www.travis.af.mil>. Read the Tailwind online at <http://tailwind.dailyrepublic.net> or by accessing the Travis SharePoint.

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On the cover

U.S. Air Force Lt. Gen. John Gonge, front right, works with Airmen during Operation Homecoming in the Travis Operations Center in building 241, Feb. 14, 1973, at Travis Air Force Base, California.

Courtesy photo



U.S. Air Force photo/Senior Airman Aaron Irvin

Airman 1st Class Mitchell Harrison, left, and Senior Airman Dario Dominguez, 61st Airlift Squadron loadmasters, drop a simulated sea rescue kit off the coast of Florida during a three-week capstone training event March 17. This capstone helped build a baseline for C-130J Hercules Agile Combat Employment operations and future warfighting capability.

CRW part of large exercise

Senior Airman Aaron Irvin
19TH AIRLIFT WING PUBLIC AFFAIRS

LITTLE ROCK AIR FORCE BASE, Ark. — The 61st Airlift Squadron recently completed a multi-week, off-station training event spanning across Boise, Idaho, Key West, Florida, and Wilmington, North Carolina, March 8-28.

Completing 106 sorties, 254 flying hours, and nearly 2,000 training events, the 61st AS, 19th Aircraft Maintenance Squadron, 19th Logistics Readiness Squadron, and 19th Operations Support Squadron sought to tackle Agile Combat Employment, distributed operations, and the Multi-Capable Airmen concept.

“As we continue to

accelerate change, we have to think outside the box on how we train,” said Capt. Dmytro Pichkur, 61st AS pilot and OST mission commander. “This OST provided a venue to test how the C-130 (Hercules) fits into the picture of the future fight, while simultaneously reducing our overall footprint.”

In order to get after an ever-evolving ACE construct, the Air Force aims to challenge Airmen to step out of their comfort zones and train them on tasks not defined by their Air Force specialty codes.

While in Boise, the 61st AS got their first look at MCA training. Integrating with the 821st Crisis Response Squadron at Travis Air Force Base,

California, pilots, loadmasters and maintainers were trained on how to set up a barebones forward operating base with enough infrastructure to spend a few nights at an austere location.

Throughout the remainder of the week, aircrews focused on mountain low-level training while operating out of high-altitude airfields. To close out the first week, the 61st AS integrated with Soldiers from the 19th Special Forces Group, conducting high-altitude low open and static-line personnel drops, and mass container delivery system airdrops into simulated contested environments.

In week two, which took place in Key West the aircrew trained on combat

search and rescue operations, in which two C-130Js scanned the water for a simulated downed aircraft and dropped a sea rescue kit to the downed crew.

“The search and rescue operations enabled us to train something we aren’t able to organically replicate at home station,” Pichkur said. “Conducting this in a distributed environment, operating out of a hangar, we solidified our ability to execute distributed operations and utilize the full capabilities of all our crews within a short notification window.”

While operating out of the distributed environment, the 61st AS used this time to ensure nearly 50 Airmen received MCA training and

See EXERCISE Page 12

Nerf contest rewards military children

Nguyen Ai Vy Tran
ARMY & AIR FORCE EXCHANGE
SERVICE PUBLIC AFFAIRS

TRAVIS AIR FORCE BASE, Calif. — Travis Air Force Base kids can set their sights on fun with the Army & Air Force Exchange Service’s online Nerf target decorating contest for the Month of the Military Child.

From April 16-22, military kids 17 or younger can download the Nerf target template at ShopMyExchange.com/momc, decorate it and submit their completed creation at ShopMyExchange.com/sweepstakes for a chance to win great prizes. One grand-prize winner will receive a \$50 Exchange gift card, while three runners-up will each receive a Nerf Micro-shot Fortnite prize.

“The BX encourages military kids to show off their creativity with this fun Nerf contest,” said Phonda Bishop, Travis BX general manager. “Our youngest heroes have unique talents and perspectives, which the Exchange celebrates with these special Month of the Military Child events.”

Military families can visit ShopMyExchange.com/momc for contest details and Month of the Military Child activities, including sweepstakes, coloring pages and more. Month of the Military Child contests are open to kids 17 years and younger, but a parent or authorized shopper 18 years or older must submit the completed target at ShopMyExchange.com/sweepstakes.

Travis played vital part in SBIRS Geo-5 Satellite mission



U.S. Space Force photo/Walter Talens

Senior Airman Mathew Roth, 22nd Airlift Squadron C-5M Super Galaxy aircraft loadmaster from Travis Air Force Base, California, guides a forklift operator loading gas tanks during transport operations March 17 at Moffett Federal Airfield, California. The C-5M Super Galaxy transported the U.S. Space Force’s Space and Missile Systems Center’s SBIRS GEO-5 satellite, part of a missile warning constellation for national defense, to Cape Canaveral for its launch later this year.

Senior Airman Cameron Otte
60TH AIR MOBILITY WING PUBLIC AFFAIRS

TRAVIS AIR FORCE BASE, Calif. — Mobility Airmen from Travis AFB played an integral role in the arrival of the Space Base Inferred System Geo-5 Satellite at Cape Canaveral Air Force Station, Florida March 25, 2021.

According to 1st Lt. Kahleb Kelsey, 22nd Airlift Squadron C-5M Super Galaxy co-pilot, the SBIRS GEO-5 satellite is the fifth Satellite in the SBIRS Geo series to be launched with the capability to detect missile launches from all around the globe.

“This satellite can detect a wide range of missile launches from small missiles up to nuclear bombs, ensuring we are prepared ahead of time to counter any attack,” said Kelsey.

Travis AFB Airmen transported the satellite across the country from California to Florida.

“We started this mission at Travis

Air Force Base and loaded some support equipment for the mission before heading down to Moffett Air Field where we repositioned for the satellite upload,” Kelsey said.

Once arriving at Moffett Air Field, Travis AFB loadmasters loaded the satellite with precision and efficiency.

“We had to line up the satellite with the aircraft and began winching it so we can begin the process of carefully loading the satellite onto the aircraft,” said Senior Airman Mathew Roth, 22 AS C-5 instructor loadmaster. “This was going to be the slowest part of the mission because satellites can be very sensitive to the slightest movement so we had to move it incredibly slowly.”

Travis Air Force Base is the only base that has C-5 aircraft capable of moving satellites around the country.

“After the loading was finished we had to begin preparing far more precautions than we would for most other

See SATELLITE Page 15

SecDef seeking to counter extremism

Department of Defense News

Secretary of Defense Lloyd J. Austin III issued a memorandum April 9 announcing the Immediate Actions to Counter Extremism in the Department and the Establishment of the Countering Extremism Working Group.

The immediate actions are as follows:

- Review and Update of DODI 1325.06 Extremism Definition: Office of the Secretary of Defense (Personnel & Readiness) and the Office of the General Counsel will review and

update DODI 1325.06 to more specifically define what constitutes extremist behavior.

- Updating the Service Member Transition Checklist: The military departments will add provisions to their service member transition checklists that include training on potential targeting of service members by extremist groups and work with other federal departments agencies to create a mechanism by which veterans have the opportunity to report any potential contact with an

See EXTREMISM Page 13

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Youth Center gets closer look



U.S. Air Force photo/Airman 1st Class Alexander Merchak

Marquita McCants, left, 60th Force Support Squadron school age coordinator, briefs Julie Camerer, wife of U.S. Air Force Maj. Gen. Mark Camerer, U.S. Air Force Expeditionary Center commander, and others as they tour the Youth Center April 6 at Travis Air Force Base, California. The brief provided Camerer a look at Travis' Child and Youth Center's mission and vision — offering before and after school care for Department of Defense children to ensure their parents can stay focused on the mission.

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Sexual Assault Support for the DoD Community

Commissary group seeks input from young, single, enlisted service members

Keith Desbois
DEFENSE COMMISSARY AGENCY
PUBLIC AFFAIRS SPECIALIST

FORT LEE, Va. — The Defense Commissary Agency hosted several virtual focus groups March 8-9 that centered on young, single, enlisted service members living in the barracks, seeking their opinions and knowledge of their commissary benefit as well as their shopping habits.

"I think this is one of the most important groups to get information from," said Marine Sgt. Maj. Michael Saucedo, senior enlisted advisor to the DeCA director. "These young service members can benefit the most from taking advantage of the commissary, and we really need to know what they think about us."

Service members from the Army, Marine Corps, Navy and Air Force participated over the two-day event. They ranged in rank from E2 to E5 and were stationed worldwide.

Participants were asked a series of grocery shopping questions in a format that allowed them to have discussions with the facilitator and with each other.

Some of the key lessons learned were that service members are looking for healthy options when buying food and enjoy preparing it in their living spaces when possible. The majority found their commissary to be convenient to shop and competitive as far as selection of food items available in commercial grocery stores.

"I think the commissary is great, but I like to go vegan,

vegetarian and purchase organic products," one participant commented. "The commissary offers vegan meats, but I would like to see other vegan items such as cheeses and more organics."

Some of the suggestions the service members recommended, such as online grocery ordering and payment, better-stocked shelves, faster checkout times and expanded healthy options, are currently being researched by DeCA to see if these are services and updates they can offer in the near future.

"I think these focus groups were a resounding success as they helped us understand a significant portion of our customer base and what they are looking for in a grocery store," Saucedo said. "We are taking what these service members told us seriously and working diligently to implement some of their recommendations so we can live up to our vision of being the grocery provider of choice."

As DeCA looks for more ways to better serve their deserving patrons, additional focus groups using different categories of shoppers are in the agency's future.

"All of our patrons are equally important to us at the commissary, and we know they have great ideas on how we can improve the benefit we provide," Saucedo added. "I encourage every customer to provide their input and suggestions through our customer satisfaction survey, the link which is provided on the bottom of every receipt."

Class helps teens with job search



Attendees of a résumé and interview class for teens pose with their course literature April 7 at the Travis Teen Zone at Travis Air Force Base, California. The Airman and Family Readiness Center organized the course to prepare teenagers as they begin job hunting for the summer.

Courtesy photo

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Blinded by the light



U.S. Air Force photo/Nicholas Plich

Lan Kim, 60th Air Mobility Wing Public Affairs visual information specialist, troubleshoots a camera-related issue during a training session April 7 at Travis Air Force Base, California. Visual information specialists are skilled in visual design, responsible for planning, organizing and developing visual material on a variety of projects for print, exhibits, and briefings.

330 Navy civilian employees transfer to Air Force

Master Sgt. Richard P. Ebensberger
36TH WING PUBLIC AFFAIRS

ANDERSEN AIR FORCE BASE, Guam — Approximately 330 full-time civilian employees assigned to support Andersen Air Force Base administratively transferred from the Navy to the Air Force on April 11.

On Nov. 9, 2020, former Air Force Vice Chief of Staff Gen. Stephen W. Wilson, Vice Chief of Naval Operations Adm. William K. Lescher and Assistant Commandant of the United States Marine Corps Gen. Gary L. Thomas, signed a new Joint Base Memorandum of Agreement to change the joint region construct returning selected 18 of 44 installation support functions to the Air Force at Andersen AFB.

“This change will improve Andersen (AFB)’s ability to build multi-capable Airmen now and into the future as we work to further operationalize the base,” said Brig. Gen. Jeremy T. Sloane, 36th Wing commander. “The agreement also gives us improved fiscal control and operational flexibility so we can better support operations in the Indo-Pacific in line with the National Defense Strategy.”

The agreement further allows the Navy to initiate a resource transfer of approximately \$630 million to the Air Force. The primary functions realigned include; fire and emergency services, installation law enforcement and physical security, contracting, facility management, and logistics and transportation services.

“This is a big win for us; not only are we getting 330 new Airmen, but this also opens the door to additional manning from the Air Force,” Sloane said.

Official: DoD modernization can't happen alone

C. Todd Lopez
DEPARTMENT OF DEFENSE NEWS

WASHINGTON, D.C. — Technology development that's competitive with that of adversaries is something the Defense Department can't accomplish on its own.

It must be done in partnership with academia, partner nations and the U.S. private sector technology industry, said the DoD official who's performing the duties of the undersecretary of defense for research and engineering.

“Presenting a credible deterrent to potential adversaries requires us to develop and field emerging technologies,” Barbara McQuisto, told a Senate Appropriations subcommittee. “We must innovate at speed and scale. Success requires more than a go-it-alone approach. We must explore more flexible partnerships with the private sector and academia, with small businesses and [historically black colleges and universities]. We must reinvigorate our federal research capabilities, elevate science, promote technology and expand partnerships with our allies.”

One area where that effort is

happening now, McQuisto said, is at the Defense Innovation Unit. The DIU was designed to more quickly bring technology being developed within the private sector into the DoD.

“With the activities to date, they have 189 companies now on contract,” McQuisto told senators. “75% are small business, 32% are first-time vendors and 10% have already transitioned into military use – and that's the key, to be flexible and to work at speed, at commercial speed, in order to integrate the technology rapidly into the service.”

Also part of research and engineering is the Defense Advanced Research Projects Agency, which has been at the very edge of technology development of the Defense Department for more than 60 years, said Stefanie Tompkins, DARPA's director.

Tompkins told senators DARPA has partnered with academia and the private sector to bring to fruition technologies, including stealth, precision-guided weapons, unmanned aerial vehicles, the internet, automated voice recognition, language translation and GPS receivers. DARPA's

See OFFICIAL Page 13



Department of Defense photo

As part of the Defense Innovation Unit's Shield AI program, an autonomous tactical airborne drone such as this one transitioned to production in 2019.

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Innovation cell dedicates new lab to Air Force legend



U.S. Air Force photo/Nicholas Pilch

Retired U.S. Air Force Lt. Gen. John Gonge addresses a small group at a naming ceremony April 9 at Travis Air Force Base, California. The 60th Air Mobility Wing Phoenix Spark team named its new lab in honor of Gonge, who served in the building's original capacity. Gonge served as the commander of the 22nd Air Force at Travis AFB from 1972 to 1975.

Nicholas Pilch

60TH AIR MOBILITY WING PUBLIC AFFAIRS

TRAVIS AIR FORCE BASE, Calif. – The Travis AFB Phoenix Spark innovation cell revealed the name for its new location, April 9, 2021.

The space is being named in honor of retired Lt. Gen. John Gonge.

“The area has been reimagined as the focal point for innovation at Travis and the original operations center layout and map have been preserved to honor this special place in time,” said John Dickerson, 60th Air Mobility Wing Phoenix Spark innovation officer.

Building 241 once served as the 22nd Air Force Staff and the Travis Operations Center where Gonge held positions.

“The Travis Operations Center was a place where senior leaders tackled operational and tactical level problems in real time, executing the Military Air Transport Command mission,” said Dickerson.

Gonge, a World War II veteran and Nebraska native, joined the U.S. Army Air Corps and commissioned in 1943 after flight school. Throughout his career, he spent time in a number of different commands, as well as serving as the commander of the 22nd Air Force at Travis AFB from 1972 to 1975, when he participated in the planning and coordination to get Prisoners of War home who were released from North Vietnam in 1973.

“As this building takes on new life of inspiring our Airmen to solve difficult problems, the request was made that it be named after a great leader who served in the building's original capacity,” said Dickerson.

The innovation lab was started in 2016 when former Chief of Staff of the Air Force Gen. Mark Welsh III charged units to empower Airmen to innovate. Phoenix Spark leadership invested into the lab and, over the past five years, led it to where it is today.

“Part of this vision for Phoenix Spark would require a completely new facility, designed intentionally to facilitate both collaborative problem-solving with the community and intentional resourcing for Airmen to research solutions,” said Dickerson.

The Gonge Innovation Center is planning to open towards the end of summer 2021. With that, the Phoenix Spark Lab has openings for all Airmen who are looking to accelerate change and



U.S. Air Force photo/Nicholas Pilch



Courtesy photo



U.S. Air Force photo/Staff Sgt. Phillip M. Porter

2) Retired U.S. Air Force Lt. Gen. John Gonge, center, addresses a small group at a naming ceremony April 9 at Travis Air Force Base, California. The 60th Air Mobility Wing Phoenix Spark team named their new lab in honor of Gonge who served in the building's original capacity. 3) Gonge poses in an undated biography photo. 4) U.S. Navy Lt. Cmdr. Everett Alvarez, left, former Prisoner of War captured Aug. 5, 1964, walks to microphones with Gonge, then-22nd Air Force commander, after Alvarez's arrival from Clark Air Base, Mabalacat, Philippines, Feb. 14, 1973, at Travis AFB. Alvarez was released by the North Vietnamese in Hanoi on Feb. 12, 1973.

innovate new ideas to make processes on Travis AFB and in the Air Force more efficient. For more information call the Phoenix Spark Lab at (707) 424-8920 or visit www.travis.af.mil.

To see more photos of Gonge and the returning POWs in 1973, visit <https://bit.ly/3mL55ML>.

To read more about Gonge's career, visit <https://bit.ly/32dsQUj>.

Exercise

From Page 4

qualifications in both tent setup and forklift operations.

“We can’t always expect to have an established base to operate out of,” Pichkur said. “We have to remain self-sufficient without the entire support system we are used to having, while also being able to move quickly between locations, whether it’s to degrade the enemies capability to target our location or to remain agile in combat.”

To improve agility, the 61 AS aim to minimize the footprint and establish cross-communication between AFSCs, which instills a better understanding of the roles all Airmen play in mission success.

“By our pilots and loadmasters receiving forklift training,

we are able to bring a forklift with us to any location around the world and upload and download cargo without outside support,” said Master Sgt. Roy Hill, 61st AS loadmaster. “I believe every loadmaster should receive this training as it adds a certain flexibility that we need in order to stay light-footed and ready.”

To close out the capstone event, the 61st AS joined exercise Razor Talon, hosted by the 4th Fighter Wing from Seymour Johnson AFB, North Carolina. Razor Talon is a quarterly ACE and large-force composite training exercise that allows the Air Force to train in a fully-developed threat scenario environment with joint and combined warfighters across multiple domains.

Building up to the final week, the 61st AS developed and tested new techniques for briefing and debriefing crews on the road

with minimal support.

“This was the first time we utilized electronic means to brief the aircrew with our mission planning cell at a separate location,” Pichkur said. “This really set us up for the Razor Talon exercise because our MPC was geographically separated at Seymour Johnson (AFB) while we were operating out of Wilmington International Airport.”

As more of a traditional ACE exercise, the four C-130J’s and their aircrew focused primarily on supporting the warfighters while honing skills in a distributed operations environment.

“Our participation included fighting our way into a contested location and providing integrated combat turns by transporting an R-11 fuel truck and the required maintenance personnel, and conducting a wet-wing defuel onto an F-15E Strike Eagle,”



U.S. Air Force photo/Senior Airman Aaron Irvin

Airman 1st Class Shantique Goins, 61st Airlift Squadron loadmaster, conducts a pre-flight check during a three-week capstone training event March 13 at the Boise Airport, Idaho.

Pichkur said.

Upon completion, this OST validated lessons learned from previous ACE exercises while also demonstrating what it looks like for a 4-Ship Lite of C-130s and supporting personnel to operate for three weeks straight, out of multiple locations.

“We continue to aggressively expand our agile combat airlift capabilities by integrating

with combat Air Forces and joint partners in very dynamic and fluid training exercises,” said Lt. Col. Andrew Miller, 61st AS commander. “Echoing Air Force Chief of Staff Gen. Charles Q. Brown Jr.’s sentiment of ‘good enough today will fail tomorrow,’ we must continue to push the limits and showcase what we as mobility Airmen bring to the fight.”




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Department of Defense photo

Doses of the COVID-19 vaccine are seen at Walter Reed National Military Medical Center, Bethesda, Md., Dec. 14, 2020.

Official

From Page 9

role today is equally important, she said.

"At DARPA, we think not just about scientific and engineering innovation, though, but also about the 'innovation ecosystem.' That ecosystem includes many overlapping and adjacent communities from academia, industry and government," she said.

At DARPA, she said, program managers come from outside DARPA, do time within the organization on specific projects, and then return to other places in government, academia or the private sector. In the process of doing that, they enrich both DARPA and the organization from which they came.

A recent example of the value of DARPA, Tompkins said, is with the fight against COVID-19. When she was serving

at DARPA about five years ago, she said she often discussed ongoing investments and work DARPA had been involved in regarding messenger RNA vaccines. Messenger RNA, or mRNA, induces the body to produce some harmless spike protein, enough to prime the immune system to react if it later encounters the real virus.

"mRNA vaccines are pretty much a household word today, but at the time, they were much, much more obscure," she said.

The DARPA investments in mRNA vaccines at the time were based on insight from forward-thinking program managers who saw value in mRNA vaccines for both military use and for public health applications, she said.

"The research that DARPA first initiated more than a decade ago is now playing a leading and catalytic role in today's fight against COVID-19," she said.

Extremism

From Page 5

extremist group should they chose to do so.

• Review and Standardization of Screening Questionnaires: All military departments to update and standardize screening questionnaires to solicit specific information about current or previous extremist behavior.

• Commission of Extremism Study: The Department will commission a study on extremist behavior within our Total Force, to include gaining greater fidelity on the scope of the problem.

Led by Bishop Garrison, Senior Advisor to the Secretary of Defense on Human Capital and Diversity, Equity and Inclusion, the CEWG will oversee the implementation of immediate actions as well as the development of mid-term and long-term recommendations for the continued engagement of this issue. The CEWG will report through the Workforce Management Group to the Deputy's Workforce Council.

The CEWG will pursue four initial Lines of Effort within subcommittees that receive information from both internal and external Subject Matter Experts as well as coordination and input from

the interagency.

The Lines of Effort are as follows:

• Line of Effort 1: Military Justice and Policy. This LOE will focus on the role of military justice and policy. It will evaluate whether seeking to amend the Uniformed Code of Military Justice or amending related department policy is appropriate in order to address extremism. This LOE will determine if regulations are sufficient or should be expanded.

• Line of Effort 2: Support and Oversight of Insider Threat Program. This LOE will determine how the Department should facilitate better information collection and sharing among Service Insider Threat Programs, law enforcement organizations, security organizations, and commanders and supervisors. This group will work to strengthen Insider Threat Programs and the Direct Awareness Campaign with the goal of promoting the use of the Insider Threat programs to report concerning behaviors for both military and civilian personnel.

• Line of Effort 3: Screening Capability. This LOE will discuss the Department's pursuit of scalable and cost-effective capabilities to screen publically available electronic information in accessions and

continuous vetting for national security positions. The LOE will make recommendations on further development of such capabilities and incorporating machine learning and natural language processing into social media screening platforms. This LOE will also endeavor to develop policy to expand user activity monitoring of both SIPR and NIPR systems.

• Line of Effort 4: Education & Training. This LOE will utilize the current extremist and Insider Threat training review being conducted by OUSD(P&R) and OUSD(I&S) and examine existing training and make recommendations and updates to those trainings for different leadership levels and separate and discrete targeted audiences, as necessary. It will use lessons learned from the Stand Down to enhance current reviews of training and education. This LOE will also ensure training addresses issues raised by commanders and supervisors on "gray areas" such as reading, following, and liking extremist material and content in social media forums and platforms.

The memorandum for the Immediate Actions to Counter Extremism in the Department and the Establishment of the Extremism Working Group can be found at <https://bit.ly/3gaTPYx>.

1) Senior Airman Tafari Newsome, 60th Aerial Port Squadron fleet service specialist, connects a hose to expel waste from a C-17 Globemaster III during Leadership Rounds April 9 at Travis Air Force Base, California. The Leadership Rounds program provides 60th Air Mobility Wing leadership an opportunity to interact with Airmen and receive a detailed view of each mission performed at Travis AFB. 2) Airman 1st Class Shelby Pisel, 60th APS fleet service specialist, right, and Col. Zachery Jiron, 60th AMW vice commander, center, lifts a hose as it expels waste from a C-17 Globemaster III during Leadership Rounds April 9 at Travis AFB. 3) Pisel advises Jiron as he guides the lavatory service truck during Leadership Rounds April 9 at Travis AFB.



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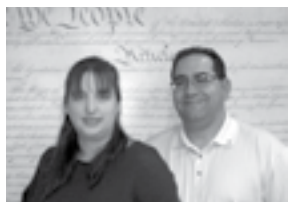
U.S. Air Force photos by Airman 1st Class Alexander Merchak



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Satellite

From Page 5

missions," Kelsey said. "We had to account for turbulence and weather because they could damage the satellite. We needed to avoid violent weather as much as possible, so we had another C-5 ahead of us scouting out harsh conditions."

The C-5 is a special aircraft because it is capable of carrying outsized cargo such as vehicles and satellites; most aircraft can only hold palletized cargo.

"When we finally got to Cape Canaveral's runway, we had to ensure as smooth a landing as possible to minimize shaking," said Kelsey. "After the satellite was unloaded and removed from its safety container, we reload the empty container and drop it off at Moffett before returning to

Crash

From Page 2

Contingency Response Support Squadron, where Aiden was a superb teammate."

Travis."

This was a joint mission between the Air Force, Space Force, and civilian contractors.

"I'm really proud that I got to be part of getting this satellite to its launching location," said Roth. "This was honestly one of my favorite types of missions, because of all the teams involved and the impact it's going to make it really felt like I made a difference."

Missions like this help develop Airmen, explained Kelsey.

"It's very important for Travis AFB Airmen to be involved with these high-alert missions," said Kelsey. "We are the ones with the experience and the means of getting this mission done and our Airmen are eager to do whatever takes to accomplish the mission."

Base chaplains, mental health professionals and counselors are available to assist those in need. Information on Travis AFB support services can be found at www.travis.af.mil/About-Us/We-Care/.

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Worship Guide



Dispositions of personal effects

1st Lt. Ryan Robb is authorized to make disposition of the personal property of Senior Sgt. Zachary Pyle, deceased, 22nd Airlift Squadron, as stated in Air Force Instruction 34-501, Mortuary Affairs Program. Any person having claims for or against the deceased person, please contact Robb by phone at 707-424-2248 or email ryan.robb.1@us.af.mil.

1st Lt. Michael D. Linder is authorized to make disposition of the personal property of Senior Airman Aiden F. Wagoner, deceased, 821st Contingency Response Support Squadron, as stated in AFI 34-501. Any person having claims for or against the deceased person, please contact Linder by phone at 707-424-9028 or email michael.linder.10@us.af.mil.

Puzzles

STR8TS

No. 537 Easy

6				8					
								6	
4		3	2						
			1	8	4				
		4	3			7			
7	6								
8	7		9					4	
								1	
	9			1	2				4

Previous solution - Medium

3	4	5	7	8	9				
3	1	2	4	8	9	7			
4	2	3	5	9	7	6	8		
2	4	5	3	6	7	8	9		
8	9	1	2	6	5	4			
7	6	9	2	1	4	5	3		
6	7	8	4	5	1	3	2		
5	6	7	3	4	2	1			
8	7	6	3	2					

How to beat Str8ts - Like Sudoku, no single number can repeat in any row or column. But... rows and columns are divided by black squares into compartments. These need to be filled in with numbers that complete a 'straight'. A straight is a set of numbers with no gaps but can be in any order, eg [4,2,3,5]. Clues in black cells remove that number as an option in that row and column, and are not part of any straight. Glance at the solution to see how 'straights' are formed.

SUDOKU

No. 537 Tough

9			2				6		
	4	7					5		8
			5	3	4				
		5	7						
8	2							1	7
					6	8			
			9	8	5				
7	6						2	8	
	8		7						4

Previous solution - Medium

1	4	9	3	6	8	2	5	7	
6	5	8	1	2	7	3	4	9	
3	7	2	5	9	4	8	6	1	
7	8	5	6	1	3	9	2	4	
9	6	3	7	4	2	1	8	5	
2	1	4	9	8	5	6	7	3	
5	2	6	4	3	9	7	1	8	
8	9	7	2	5	1	4	3	6	
4	3	1	8	7	6	5	9	2	

To complete Sudoku, fill the board by entering numbers 1 to 9 such that each row, column and 3x3 box contains every number uniquely.

For many strategies, hints and tips, visit www.sudokuwiki.org

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The solutions will be published here in the next issue.

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